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#### ABSTRACT

The occupational survey's purpose was to identify the skills which are performed and essential for success in three veterinary lay occupations: animal health assistant, animal hospital receptionist, and animal health technician. Survey objectives were accomplished by constructing an initial task inventory of 21 duty areas, validating the initial inventory, and conducting a random survey of 100 veterinarians. A computer analysis of the 40 survey responses resulted in a computation of frequencies and means for each task statement. The analyses findings cover the 268 specific tasks performed in each of the three veterinarian lay occupations, the relative importance of the specific task, and a comparison among the three occupations for each task statement. The findings are supported by tables showing the statistical means and frequencies. A 16-item bibliography is appended. (BP)

# DEPARTMENT OF AGRICULTURAL EDUCATION

The Ohio State University Columbus, Ohio 43210

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# A COMPARATIVE ANALYSIS OF TASKS ESSENTIAL TO SUCCESSFUL PERFORMANCE IN THREE VETERINARIAN LAY OCCUPATIONS

U S DEPARTMENT OF HEALTH EDUCATION & WELFARE NATIONAL INSTITUTE OF EDUCATION

by

#### J. David McCracken and Frederick C. Cooke

The number of persons employed in the veterinarian lay occupations has been increasing. Three occupations included in this trend are the Animal Health Assistant, Animal Hospital Receptionist, and Animal Health Technician. However, specific responsibilities for each of these occupations have not been well-defined. A more specific delineation of tasks essential for successful performance was needed to assist educational institutions desiring to develop training programs to prepare workers who might qualify for employment.

#### Purpose and Objectives

The major purpose of the occupational survey was to identify the skills which are performed and essential for success in each of three veterinary lay occupations. The specific objectives were to:

> COMPARATIVE ANALYSIS PERFORMANCE THREE VETERINARIAN LAY OCCUPATIONS SUCCESSFUL



- 1. Develop and validate an initial task inventory.
- Identify the specific tasks performed by incumbents in each of three veterinarian lay occupations.
- 3. Determine the relative importance of the specific tasks to the successful employment of veterinarian lay personnel in the three occupations.
- 4. Analyze each task across the three occupations to provide information for decision-making in educational preparation programs.

Animal health technicians generally receive two years of post-secondary education or the equivalent in on-the-job training. Animal hospital receptionists usually have limited training other than on-the-job. Some animal health assistants have had two years of vocational education, but most have had no prior experience or training prior to entering the occupation.

#### **METHODOLOGY**

Objectives were accomplished by constructing an initial task inventory, validating the initial inventory, selecting a sample of incumbents, collecting data, and analyzing data.

### Initial Task Inventory

Duty areas and task statements for the veterinary lay occupations were identified by searching existing publications and books. Additionally, contacts with instructors of veterinary assistant programs at both the secondary vocational school and the technical school levels assisted in clarifying the specific responsibilities in these occupations. All the tasks were assembled into one composite list.

The initial tasks were grouped into functional areas called duties. The duty areas defined for the veterinary lay occupations were:



- 1. Performing general office work
- 2. Interpreting medical terminology
- 3. Recording information
- 4. Handling and caring for animals
- 5. Feeding animals
- 6. Grooming animals
- 7. Performing examining-room work
- 8. Performing laboratory tests
- 9. Dispensing medicine and supplies
- 10. Administering medication
- 11. Assisting in restraining animals
- 12. Assisting with X-rays
- 13. Using and maintaining surgical equipment and small animal care equipment
- 14. Preparing facilities and equipment for surgery
- 15. Preparing animals for surgery
- 16. Performing emergency first aid
- 17. Inventorying products
- 18. Selling and marketing products
- 19. Following legal regulations
- 20. Maintaining facilities
- 21. Following safety precautions

After the task statements were grouped under the proper duty areas, each task statement was reviewed for brevity, clarity, and consistency.

### Initial Inventory Validation

The initial task inventory was reviewed by six instructors of veterinary assistant programs and eleven veterinarians in various locations in the State of Ohio. The veterinarians who reviewed the task lists were selected because of their work with advisory committees of schools with programs to train veterinary lay personnel.

After securing input from these groups, extensive revisions were made in the initial list and the format of the questionnaire. The initial inventory was revised so that incumbents could review each task to determine:

1. If the task was performed at that particular veterinary practice.



- 2. If performed, the veterinary lay occupation responsible for performance of that task was identified. The task was also rated as to whether it was essential, useful, or not important to the designated occupation.
- 3. If a task was not performed in the particular practice a rating was still obtained concerning who should perform the task and the importance of the task to successful performance in the occupation.

#### Sample Selection

One hundred veterinarians were randomly selected from a state directory of veterinarians supplied through the co-operation of the Ohio Veterinarian Medical Association. Because it was not possible to obtain a list of the population of personnel in each of the veterinarian lay occupations, the sample of incumbents was those persons who worked for one of the veterinarians in the sample.

#### **Data Collection**

The survey was mailed on December 26, 1974. Instructions were provided with the survey instrument requesting that the instrument be completed by a responsible person within the practice. On January 15, 1975 a follow-up instrument was mailed to all veterinarians who had not yet replied, and a survey return deadline was set for January 31, 1975. No surveys were accepted beyond the deadline.

A total of 53 instruments were returned, with 40 instruments containing the required information necessary for this study.

#### **Data Analysis**

Information from the usable questionnaires was coded for key punching. Each specific task statement was coded as to whether it was performed (l = task performed by respondent;



0 = task not performed by respondent) and the level of importanc of the task (3 = essential; 2 = useful; l = not important). Separate code sneets were developed for each of the three occupations:

> Animal Health Assistant Animal Hospital Receptionist Animal Health Technician

The information was key punched on IBM cards and verified by personnel at the Instruction and Research Computer Center at The Ohio State University. Computer analysis resulted in a computation of frequencies and means for each task statement. The results of a computer analysis were printed in tabular form for ease of interpretation.

#### **FINDINGS**

Necessary analyses were conducted to report findings concerning the specific tasks performed by incumbents in each of the three veterinarian lay occupations, the relative importance of the specific task to the successful employment of veterinarian lay personnel, and a comparison among the three occupations for each task. Nine per cent of the respondents received their training in high school programs, 14 per cent in technical school programs, and five per cent in nursing programs. Ninety-three per cent indicated they received training on-the-job. Training was often received from more than one source.

## Tasks Performed by Workers

The 268 tasks were grouped under 21 duty areas. Each respondent checked whether each task was performed in his veterinary practice. The percentages of respondents performing each task were averaged for all tasks under each duty area. The mean percentage of incumbents who performed tasks in specified duty areas is presented in Table 1. Twenty per cent or more of the animal health assistants performed the tasks in the following duty areas (listed in order of the percentage of incumbents who performed in that area from highest to lowest):



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TABLE 1

MEAN PERCENTAGE OF INCUMBENTS IN THREE OCCUPATIONS WHO PERFORM TASKS IN SPECIFIED DUTY AREAS .

	000	upati	ons
DUTY AREAS	Assistant	Receptionist	Technician
Interpreting Medical Terminology Recording Information	12.3 20.8 48.9 49.4 38.2 33.9 11.9 23.5 22.9 51.9	3.1 3.6 13.4 5.5 22.8 23.3 26.9 9.7 11.8 9.7 10.4 18.0 20.0 10.5	0 2 5 4 9 0 1 8 4 6 7 9 4 2 2 0 6 3 2 3 2 2 5 4 3 6 1 5 0 2 3 1 9 8 3 5 4 3 6 4 5 6 6 5 4 1



Duty	Area	% Performing
1.	Maintaining facilities	82.5
2.	Following safety precautions	62.1
3.	Assisting in restraining animals	51.9
4.	Feeding animals	49.4
5.	Handling and caring for animals	48.9
6.	Preparing animals for surgery	39.2
7.	Grooming animals	38.2
8.	Performing examining-room work	33.9
9.	Performing emergency first aid	33.3
10.	Preparing facilities and equipment	
	for surgery	28.1
11.	Using and maintaining surgical	
	equipment and small animal care	
	equipment	24.3
12.	Dispensing medicine and supplies	23.5
13.	Administering medication	22.9
14.	Recording information	20.8
15.	Inventorying products	20.0

Twenty per cent or more of the animal hospital receptionists performed the tasks in the following duty areas (listed in order of the percentage of incumbents who performed in that area from highest to lowest):

Duty	Area	% Performing
1.	Performing office work	80.4
2.	Recording information	42.5
3.	Assisting in restraining animals	26.9
4.	Administering medication	23.3
5.	Dispensing medicine and supplies	22.8
6.	Selling and marketing products	20.9
7.	Following safety precautions	20.4
8.	Following legal regulations	20.0

Twenty per cent or more of the animal health technicians performed the tasks in the following duty areas (listed in order of the percentage of incumbents who performed in that area from highest to lowest):

Duty	Area %	Performing
1.	Preparing facilities and equipment	
	for surgery	63.4
2.	Using and maintaining surgical equip	
	ment and small animal care equipment	62.9
3.	Administering medication	61.4



4.	Preparing animals for surgery	61.2
5.	Performing emergency first aid	59.2
6.	Performing examining-room work	53.0
7.	Assisting with X-rays	50.7
8.	Inventorying products	48.0
9.	Performing laboratory tests	46.1
10.	Assisting in restraining anim 's	45.6
11.	Following safety precautions	44.6
12.	Handling and caring for animals	38.5
13.	Dispensing medicine and supplies	36.8
14.	Following legal regulations	32.5
15.	Interpreting medical terminology	30.0
16.	Grooming animals	20.9
	Feeding animals	20.4
18.	Recording information	20.2

Duty areas in which 20% of the incumbents in all three occupations performed the tasks were: recording information, dispensing medicine and supplies, administering medication, assisting in restraining animals, and safety precautions. It was apparent from examination of the data in Table 1 that the scope of tasks performed by the receptionist was the most narrow and the breadth of tasks performed by the technician was the greatest.

## Duties Essential for Successful Performance in Three Occupations

A level of importance rating was obtained for each task. The respondent could rate the task as essential, useful, or not important for successful performance in an occupation. A ranking of essential was assigned a numerical rating of "3," useful a numerical racing of "2," and not important a numerical rating of "1." The average ratings for all tasks in specified duty areas are presented in Table 2 for each of the three occupations. It is apparent from examination of the data that a high degree of correlation exists between the percentage of incumbents who perform the task and the rating assigned in Table 2.

Duty areas received a rating of 2.50 or higher for the animal health assistant follow (in order of their rating from highest to lowest):

- 1. Maintaining facilities
- 2. Following safety precautions
- 3. Preparing animals for surgery
- 4. Assisting in restraining animals



TABLE 2

MEAN RATING\* OF DUTIES ESSENTIAL FOR SUCCESSFUL PERFORMANCE IN THREE OCCUPATIONS

	Occupations		
DUTY AREAS	Assistant	Receptionist	Technician
Preparing Animals for Surgery	1.85 2.62 2.51 2.53 2.59 1.37 2.64 2.25 2.64 2.25 2.69	1.75 1.61 1.33 2.05 1.60 2.52 1.58 1.34 1.41 1.41	2.38 2.29 2.82 2.41 2.37 2.64 2.59 2.66 2.76 2.71 2.78
Performing Emergency First Aid	2.37 1.59 2.23 2.93	2.06	2.71 2.17 2.63 2.63

\*Ratings were obtained by assigning these values: essential = 3, useful = 2, and not important = 1.



- 5. Handling and caring for animals
- 6. Performing emergency first aid
- 7. Performing examining-room work
- 8. Feeding animals

Duty areas receiving a rating of 2.50 or higher for the animal hospital receptionist follow (in order of their rating from highest to lowest):

- 1. Performing office work
- 2. Dispensing medicine and supplies

It should be noted that skills relating to face-to-face contact with the public were <u>not</u> included in this survey but might be quite critical in this occupation.

Duty areas receiving a rating of 2.50 or higher for the animal health technician follow (in order of their rating from highest to lowest):

- 1. Following safety precautions
- 2. Preparing animals for surgery
- 3. Administering medication
- 4. Handling and caring for animals
- 5. Preparing facilities and equipment for surgery
- 6. Using and maintaining surgical equipment and small animal care equipment
- 7. Assisting in restraining animals
- 8. Performing emergency first aid
- 9. Assisting with X-rays
- 10. Inventorying products
- 11. Dispensing medicine and supplies
- 12. Performing examining room work
- 13. Following legal regulations
- 14. Maintaining facilities
- 15. Performing laboratory tests

It was apparent that in some cases tasks were deemed essential for successful performance in an occupation even though a very low percentage of persons employed in that occupation actually performed the task. It may be that additional skills are desired beyond what incumbents now are able to perform. Also, people may naturally have higher expectations of skills needed than might actually be required for the job in which they currently function.

#### **Composite Rating of Specific Tasks**

A composite rating was calculated for each of the 268 tasks by multiplying the percentage of incumbents who perform that task by the rating of the level of importance. A value was obtained which could theoretically range from 0.00 to 3.00 for each task. These composite ratings are shown in the Table 3.

It is recommended that ratings for each task statement be examined by educators and others who are developing educational programs to determine curriculum priorities for preparing veterinarian lay personnel. Ratings with higher values should be given more emphasis in the educational program. Ratings of .40 or below would indicate a low enough priority that one might choose not to include it in the curriculum.



TABLE 3: COMPOSITE RATING\* OF SPECIFIC TASKS IN THREE OCCUPATIONS

	000	upati	ions
TASK STATEMENTS	Assistant	Receptionist	Technician
Performing General Office Work			
Admit and dismiss patients Determine purpose of visits File office forms and records File X-rays Greet clients Notify clients of appointments Operate office equipment Schedule appointments Use telephone Wear appropriate dress for office work Write memos, notes, and letters	.14 .19 .25 .18 .10 .21 .09	2.23 2.34 2.67 1.51 2.67 1.69 2.30 2.48 2.67 2.50	.22 .33 1.03 .34 .15 .43 .33
Mean Rating	.25	2.15	.45
Interpreting Medical Terminology  Identify circulatory system and function	.18	.25	.71
Identify digestive system and function	.18 .47 .23 .35	.32 .25 .50	.83
function	.35 .17 .14 .30 .30	.26 .20 .25 .25 .28	.77 .64 .90 .71 .91
terminology	.12	.14	.95 .30

\*Ratings were calculated by multiplying the percentage of incumbents who performed the task and the degree to which the tasks were rated as essential for successful performance in the occupation. Values could theoretically range from 0.00 to 3.00.



	Occ	upati	ons
TASK STATEMENTS	Assistant	Receptionist	Technician
Recording Information			
Develop graphs and charts	.05 .13 .12 .05 .17 2.12 2.17 .38 .96 .92 0	.34 1.95 2.40 .23 .14 2.15 1.42 .92	.07 .15 .07 .24 .73 .65 .41 .69 1.32 .20 1.38 1.34
Mean Rating	.52	1.15	<b>.5</b> 2
Assist animals in delivering young	.05 2.08 2.10 1.26 1.20 2.26 1.47 2.08 .31 1.04 2.05 2.26	.11 0 .07 .27 .13 .03 0 .25 .87 .04 .04	1.48 1.62 .83 1.75 1.35 1.17 .54 1.36 .53 1.15 1.33



	000	upati	ons
TASK STATEMENTS	Assistant	Receptionist	Technician
Separate non-compatible animals	1.27 1.83 .58		.54 .63 1.32
Add medication to feeds	1.71 1.95 1.76 .69 1.48 1.00 .99 .13 .38 .19 2.13 2.51 2.48	.04 .05 .05 .08 .04 .04 .08 .08 .08	.72
Bathe animals  Clean ears  Clip nails  Comb animals  Drain anal sacs	2.14 1.49 .72 1.63 2.01 .77 1.63 .95 .80 .03 .37	.23 .23	.41 1.11 1.57 1.59 .56 .69 .54 .38 .23 0



	0cc	upati	ons
TASK STATEMENTS	Assistant	Receptionist	Technician
Perfume animals	. 32		.05
Mean Rating	.98	.10	.55
Performing Examining Room Work			
Apply bandages	.46	.08	1.61
infectious diseases	.05 .36		.55 1.64
procedures for diseases and parasites Change bandages	.30 .91 1.33 1.24	.23 .85	.83 1.70 1.83 1.95
Place and restrain animal on examining table	1.94 1.37 1.50	.96 .68	1.63 1.48 1.33 1.15
Mean Rating	.91	• 33	1.42
Performing Laboratory Tests			
Analyze fecal samples	.82 .34 0	.20	
Convert English measurements to metric measurements	0 0 .57 .22 .29 .16	.10 .17 .10	.66 .58 1.96 1.02 1.81



	0cc	upati	ons
TASK STATEMENTS	Assistant	Receptionist	Technician
Perform hemoglobin determination	.09 .03 .06 .20 .09 .25 .35 .41 .30	0 .03 .03 .03 .10 .05 .07	.80 1.35 .64 1.64
Mean Rating	.27	.11	1.23
Interpret prescription requests	.04 1.32 .91 .32	.59 .31 .86 .70 .68 .22 .79 .51	.89 .97 1.62 1.40 1.60 .54 1.53 1.25
Mean Rating	.58	. 50	1.12
Administer IM injection under supervision Administer IV injection under supervision Administer oral medication under supervision Administer rectal medication under supervision	.37	.38 .47	1.78 1.59 2.09 1.49 2.11



	Occ	upations
TASK STATEMENTS	Assistant	Receptionist Technician
Administer surface medication under supervision	.89	
Identify and select animal's proper		
medication	.25	
prescription	•54	.38 1.53
supervision	.25 .44 .79	0 1.94
Mean Rating	.53	.33 1.74
Assisting in Restraining Animals		
	F 7	06 5)
Apply pneumatic collar	1.68	
Form temporary muzzle		
Identify animal's moods	1.55	
Open animal's mouth		.56 1.46
Properly approach animal		
Restrain animal's head	1.86	.19   1.61
Tape legs	.65	.43 .62
Tie animal to table	1.22	.65 1.42
Mean Rating	1.39	.36 1.28
Assisting with X-Rays		
Adjust cassette holder	.57	.05 1.90
Adjust X-ray machine settings	.36	
Analyze film development problems	.22	.08 1.17
Clean processing tanks	.78	
Develop film	.74	
"Fix" film	.60	
Identify developing chemicals	.51	
Identify normal X-ray positions	.51	
Interpret metric measurements	.13	1
maintain standards on machine settings	1 . ~ ( )	



	Occupations		
TASK STATEMENTS	Assistant	Receptionist	Technician
Use processing equipment	.48 .43 .29 .20 .13 .45 .53 .46 .42 .46 .42	.20 .21 .17 .11 .24 .15 .23 .11 .10 .10 .33 .23 .20 .06 .16	2.02 1.41 1.23 .99 2.01 1.72 .15 1.73 .98 2.18 1.41 1.76 1.34
Mean Rating	.41	.13	1.45
Check equipment for defects	.47 .86 .69 .58 .61 .55 .40	.14 .12 .16 .26 .06 .22 .30 .07 .09 .25	1.81 2.04 2.05 1.49 2.16 2.14 1.91 1.91 1.93 1.85 1.85



	Occupations		
TASK STATEMENTS	Assistant	Receptionist	Technician
Identify various forceps Identify various hemostats Identify various injection equipment Identify various suture needles Identify various syringes Interpret equipment operation instructions Maintain air cleaner Select appropriate equipment for specific jobs Sterilize instruments and equipment Store various instruments and equipment Use and maintain various scales and balances Use and maintain X-ray equipment Use colorimeter Use incubators Use urinometer	.58 .45 .52 .65 .45 .58 .76 .76 .78 .72 .12 .23	.07 .07 .11 .07 .03 .11 .19 .17 .23 .07 .11 .08	2.03 2.10 2.08 1.73 .75 1.83 2.13 2.04 1.63 1.17
Mean Rating	.55		1.77
Preparing Facilities and Equipment for Surgery	.51 .61 .37	.10 .33 .22 .20 .08	1.53 .83 2.14 1.92 1.87 2.09 1.99
Mean Rating	.71	.15	1.78
Assist in anesthetizing animals	1.24 1.21 .63 .93 1.38	.08 .15	1.96 1.69 1.77 1.84 1.19



	000	upati	ons
TASK STATEMENTS	Assistant	Receptionist	Technician
Wash operative area on animal	.95		2.04
Mean Rating	1.05	.10	1.74
Performing Emergency First Aid			
Prepare and transport emergency victims Prepare patient for transfusion	.82 .81 .77 1.17 1.07 .67	.12 .16 .13 .13 .13 .15 .15	1.88 1.95 1.99 1.79 1.26 1.80 1.62 .67 1.24 1.91 1.67
Inventorying Products  Determine when supplies need to be ordered  Remove contaminated items from stock  Remove expired products from inventory  Take physical inventory of supplies	.55 .53 .46 .49		1.55 1.45 1.37
Mean Rating	.47		1.30
Selling and Marketing Products			
Complete sales slip	.09	•55 •28	.21 .14
hand	.15	.63	.74



	Occupations		
TASK STATEMENTS	Assistant	Receptionist	Technician
Handle customer complaints  Make change	.12 .10 .10 .08 .03 .12 .33		.29 .14 .03 .26
Mean Rating	.11	.51	.32
Following Legal Regulations  Determine what duties may legally be performed by the animal care assistant  Determine which materials may be sold without prescriptions	.29	.42	.80 .91
Maintaining Facilities  Clean feeders		.13 .10 .49 .10	.59 .47 .47 .45
Mean Rating	2.10	.18_	.45
Follow safe work habits	1.17 2.18 2.10 1.12 1.87	.68 .49 .30	1.79 2.18 2.01 1.70 1.80



	Occ	upati	ons
TASK STATEMENTS	Assistant	Receptionist	Technician
Wear appropriate protective clothing	2.05		2.02
Mean Rating	1.74	.48	1.91



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#### SUMMARY OF RESEARCH SERIES

A basic requirement for developing and improving curricula in vocational education is information concerning the tasks which are essential for successful performance in the occupational areas for which students are being prepared. Little of this type of information was available to Animal Production and Management curriculum developers in Ohio. Therefore, this study was designed to support current curriculum development efforts.

The authors are recognized for their scholarship in preparing this summary. Dr. McCracken is an Associate Professor of the Department of Agricultural Education and Frederick Cooke was a Graduate Research Associate in the same department when the information was prepared. Special appreciation is due Sidney D. Borcher, Director, Arizona Research Coordination Unit, Phoenix; Donald Gisler, Doctor of Veterinary Medicine, Sylvania, Ohio; and Al Penn, Instructor, Animal Production and Management, Montgomery County Joint Vocational School, Dayton Ohio for their critical review of the manuscript prior to its acceptance for publication.

Research has been an important function of the Department of Agricultural Education since it was established in 1917. Research conducted by the Department has generally been in the form of graduate theses, staff studies and funded research. It is the purpose of this series to make useful knowledge from such research available to practitioners in the profession. Individuals desiring additional information on this topic should examine the references cited in the bibliography.

J. Robert Warmbrod
Department Research Committee

SR5



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